



# Relentless execution

## Natural gas fueled growth

Analyst Presentation | **Year End 2025**





# Agenda

## Business Highlights

Avik Dey, President and CEO

## Financial Review

Scott Manson, Interim Chief Financial Officer

## Closing Remarks

Avik Dey, President and CEO

## Q&A

Management

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**Avik Dey**  
President and Chief  
Executive Officer



**Scott Manson**  
Interim Chief  
Financial Officer

# Territorial Acknowledgement

In the spirit of reconciliation, Capital Power respectfully acknowledges that we operate within the ancestral homelands, traditional and treaty territories of the Indigenous Peoples of Turtle Island (North America).

We acknowledge the diverse Indigenous communities that are located in these areas and whose presence continues to enrich the community.



Learn more about Indigenous Relations at Capital Power.

# Forward-looking information

## Cautionary statement

Certain information in this presentation and responses to questions contain forward-looking information. Actual results could differ materially from conclusions, forecasts or projections in the forward-looking information as a result of certain material factors or assumptions that were applied in drawing conclusions or making forecasts or projections as reflected in the forward-looking information.

Additional information about the material factors and risks that could cause actual results to differ materially from the conclusions, forecasts or projections in the forward-looking information and the material factors or assumptions that were applied in drawing a conclusion or making a forecast or projection as reflected in the forward-looking information are disclosed on slide 24 of this presentation and in the Company's fourth quarter Management's Discussion and Analysis (MD&A) prepared as of March 3, 2026 which is available under the Company's profile on SEDAR+ at [sedarplus.ca](https://www.sedarplus.ca) and on the Company's website at [capitalpower.com](https://www.capitalpower.com).

# Non-GAAP financial measures and ratios

Capital Power uses (i) earnings before, income tax expense, depreciation and amortization, net finance expense, foreign exchange gains or losses, gains or losses on disposals and other transactions, unrealized changes in fair value of commodity derivatives and emission credits, other expenses from our equity-accounted investments, acquisition and integration costs, and other items that are not reflective of the Company's facility operating performance (adjusted EBITDA), and (ii) AFFO as specified financial measures. Adjusted EBITDA and AFFO are both non-GAAP financial measures.

Capital Power also uses AFFO per share as a specified performance measure. This measure is a non-GAAP ratio determined by applying AFFO to the weighted average number of common shares used in the calculation of basic and diluted earnings per share.

These terms are not defined financial measures according to GAAP and do not have standardized meanings prescribed by GAAP and, therefore, are unlikely to be comparable to similar measures used by other enterprises. These measures should not be considered alternatives to net income, net income attributable to shareholders of Capital Power, net cash flows from operating activities or other measures of financial performance calculated in accordance with GAAP. Rather, these measures are provided to complement GAAP measures in the analysis of our results of operations from management's perspective.

Reconciliations of these non-GAAP financial measures are disclosed in the Company's Management's Discussion and Analysis (MD&A) prepared as of March 3, 2026, for the fourth quarter of 2025, which is available under the Company's profile on SEDAR+ at [sedarplus.ca](https://www.sedarplus.ca) and on the Company's website at [capitalpower.com](https://www.capitalpower.com).

# Relentless Execution of Strategic Priorities

Delivered in 2025 and executing again in 2026



# 2025 Highlights

## US diversification and enhanced contractual underpinning



Growth

### Optimize

- Executed a new long-term contract for Midland<sub>1</sub> Cogeneration Venture (MCV) through 2040
- Extended long-term contract for Arlington valley to 2038<sup>1</sup>
- Entered two MOUs to support data centers (500MW) under long-term contract

### Build

- Ongoing construction of three solar projects in North Carolina on schedule
- Commercial operation of ~80 MW of uprates under long-term contract and commissioned 170 MW of battery storage in Ontario

### Buy

- Entered PJM market through successful execution of our largest acquisition
- MOU with Apollo Global Management to form an investment partnership to pursue the acquisition of merchant U.S. natural gas generation assets



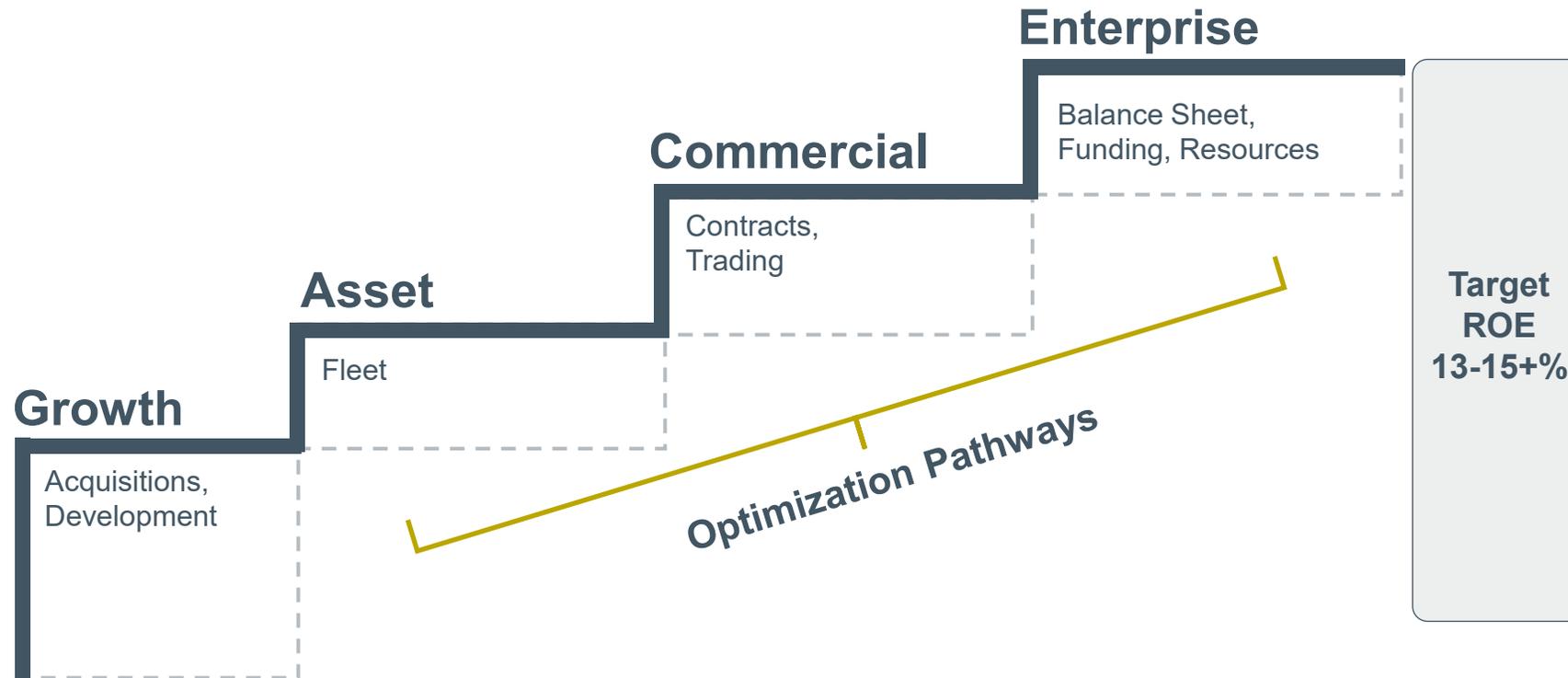
Operations

### Output

- ~45 TWh of generation across our portfolio
- Greater than 50% of generation from the U.S.

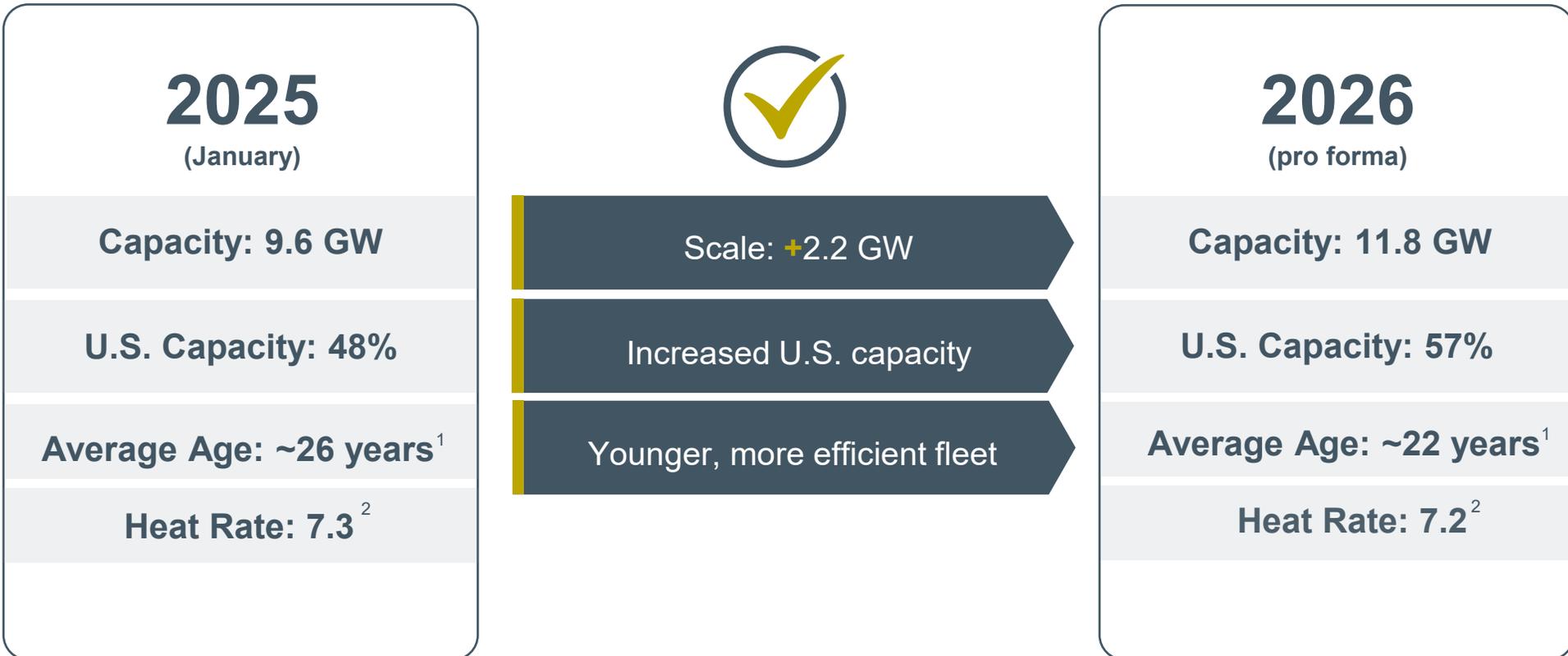
# Growth and Optimization in Action

2025 demonstrated our ability to acquire and optimize to create value



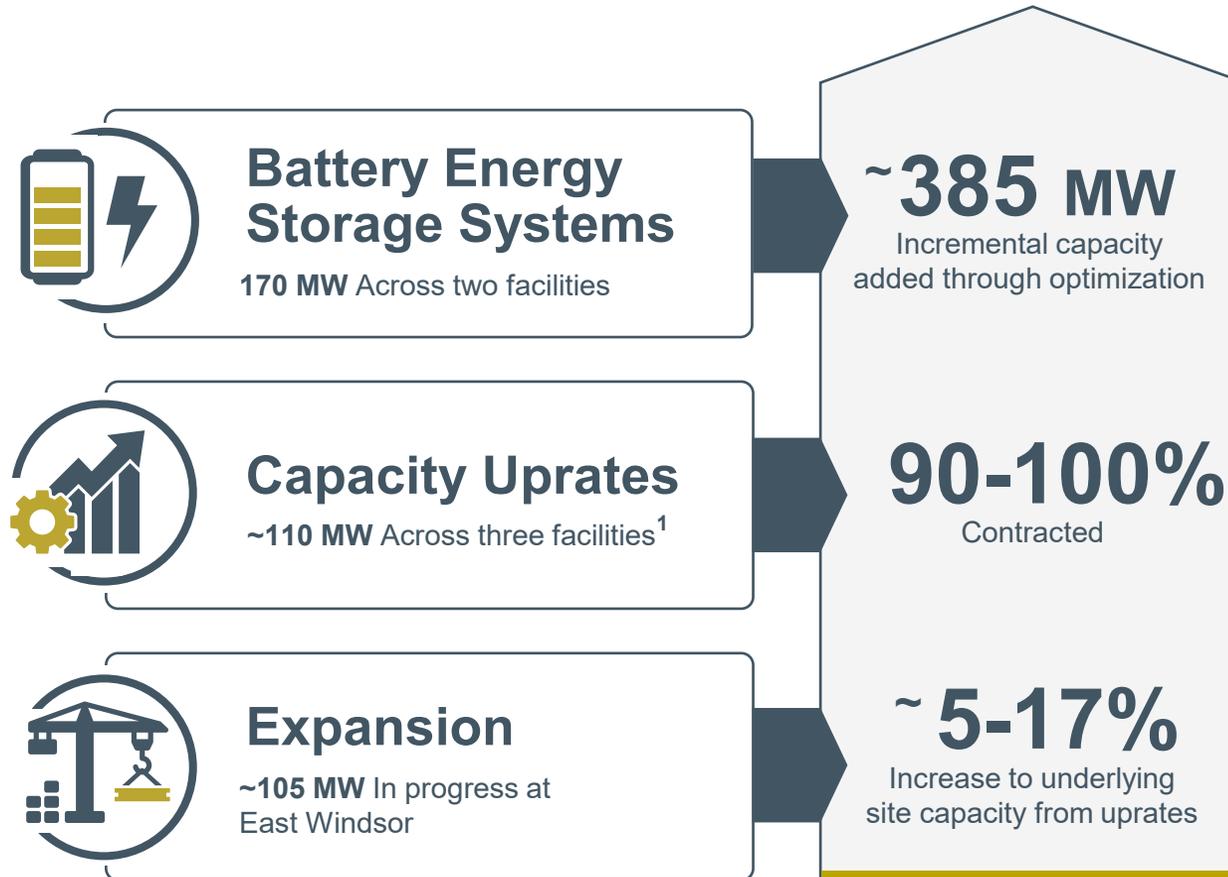
# Growth Through Acquisition

Enhanced strategic positioning and diversification



# Asset Optimization

Unlocking asset value through disciplined execution



# Commercial Optimization

Unlocking asset value through proven, disciplined execution



# Commercial Optimization

Continued focus on contracting for longer duration at superior pricing



# Enterprise Optimization

Accessing multiple pools of low-cost capital to fund growth



## Equity Financing

- Gross proceeds: \$667 M
- Includes ~\$150 M private placement with AIMCO



## Debt Financing

- >U.S.\$2 B financing including inaugural U.S. offering

# Q4 and Year-End 2025<sup>1</sup>

Significant growth driven by U.S. expansion



# 2026 Guidance Ranges<sup>1</sup>



**Adjusted EBITDA**

\$1,565 M – 1,765 M



**AFFO**

\$890 M – 1,010 M



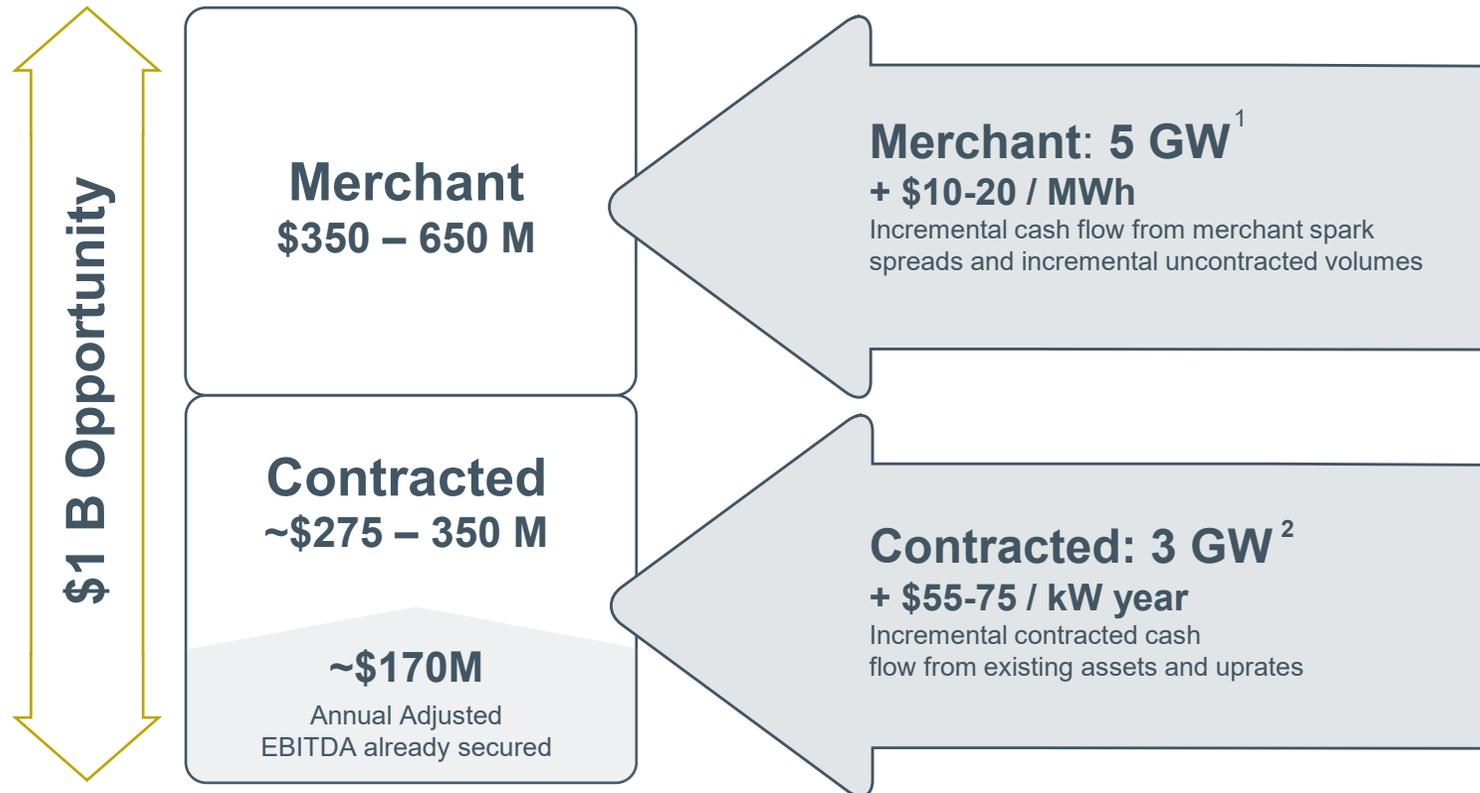
**Sustaining CAPEX**

\$290 M – 330 M

# \$1 B Opportunity

Existing capacity de-risks long-term growth while offering significant upside with minimal capital

## Incremental Adj. EBITDA<sup>3</sup> Potential (\$M)



# Our 2030 Targets<sup>1, 2</sup>

U.S. expansion to drive cash flow per share growth and returns

**8-10%**  
Cash Flow

AFFO / Share  
Growth CAGR

**~50%**  
U.S. Growth

Additional Owned U.S.  
Capacity of 3.5 GW

**13-15%**  
Annual TSR

+100bps from  
2024 Investor Day

# Questions & Answers

A photograph of two industrial workers in a power plant. They are wearing dark blue work jackets with reflective yellow-green stripes, white hard hats, and safety glasses. They are standing on a gravel floor in front of a long row of white electrical cabinets. In the background, there are large white cylindrical structures and a complex metal framework. The lighting is soft, suggesting an overcast day or indoor lighting.

# Appendix



# CPX 2026 Guidance Summary

	Net Capacity (GW)	Proportion of total net capacity	Generation (TWh)	Capacity Factor	Availability
<b>U.S. Flexible Generation</b>	6.2	51%	27.6	51%	92%
<b>Canada Flexible Generation</b>	4.4	37%	18.1	53%	92%
<b>U.S. Renewables</b>	0.6	5%	2.2	39%	96%
<b>Canada Renewables</b>	0.9	8%	2.7	35%	97%
<b>Total</b>	<b>12.1</b>	<b>100%</b>	<b>50.5</b>		

# EBITDA to AFFO Reconciliation<sup>1</sup>

	2025 Actuals (\$M)	2026 Guidance (\$M)
Adjusted EBITDA	1,580	1,565-1,765
Interest payments	(263)	(365)
Income tax, net <sup>2</sup>	110	70
Working capital and other <sup>3</sup>	(96)	(85)
Sustaining capital <sup>4</sup>	(238)	(290) – (330)
Preferred share dividends	(27)	(28)
Adjusted funds from operations	1,066	890-1,010

# PJM and Alberta Portfolio Position

Portfolio Hedged Volumes (December 31, 2025)	Alberta (\$CAD)		PJM (\$USD)	
	2026	2027	2026	2027
Hedged Power (GW)	1.4	0.8	1.1	1.1
Weighted Average Price (\$/MWh)	Low-\$70s	Mid-\$70s	High-\$40s	High-\$40s
Hedged Natural Gas*	80	56	75	70
Weighted Average Price* (\$/MMBtu)	<\$4	<\$4	<\$4	>\$3

Forward Market Pricing (December 31, 2025)	2026	2027	2028
<b>Power</b>			
AESO (\$/MWh)	\$50.42	\$58.19	\$74.17
PJM AEP (USD \$/MWh)	\$50.24	\$53.82	\$52.46
PJM PPL (USD \$/MWh)	\$42.79	\$48.82	\$48.46
<b>Natural Gas</b>			
AECO (\$/Gj)	\$2.51	\$2.82	\$2.79
Henry Hub (USD \$/MMbtu)	\$3.72	\$3.88	\$3.71
Transco Leidy (USD \$/MMbtu)	\$2.92	\$3.11	\$2.99
Tetco ELA (USD \$/MMbtu)	\$3.70	\$4.06	\$3.95

\*Natural Gas for Alberta is denoted in petajoules and PJM in MMBtu

\*\*Alberta \$/Gj and PJM \$/MMBtu

# Detailed Results by Facility

**Q4 2025**  
Results by Facility



[Click to download](#)

**Year End 2025**  
Results by Facility



[Click to download](#)

# End Notes

## Page 5

1. Includes re-contracting from MCV (jointly owned with 50% working interest with Manulife Investment Management), and Arlington Valley
2. Represents total renewable capacity placed into serviced or advanced during 2025 including Halkirk 2 and all 3 North Carolina solar projects

## Page 6

1. Announced January 7, 2026

## Page 8

1. Capacity weighted average age of US CCGT Natural Gas assets.
2. Average heat rate of US CCGT assets.

## Page 9

1. Includes gross uprate volumes from York Energy Centre, Goreway and Arlington Valley – expected in service 2026 and 2027.

## Page 10

1. Includes contracting from MCV and Arlington Valley.
2. Jointly owned with 50% working interest with Manulife Investment Management; new contract with existing counterparty beginning in 2031
3. Includes recontract of existing facility and uprates

## Page 13

1. AFFO and Adjusted EBITDA are Non-GAAP financial measures. See Non-GAAP Financial Measures and Ratios.
2. Before unrealized changes in fair value of commodity derivatives & emission credits

## Page 14

1. AFFO and Adjusted EBITDA are Non-GAAP financial measures. See Non-GAAP Financial Measures and Ratios

## Page 15

1. Merchant range reflects US\$5 – 10/ MWh for PJM assets (Rolling Hills and Hummel at 85% and 30% capacity factor, respectively). For Alberta merchant upside potential reflects incremental \$10 – 20/ MWh with 466MW of capacity (current MSSC limit) plus up to 100MW of additional capacity above the MSSC for Genesee 1 and 2 at 85% capacity factor. Incremental capacity at Genesee above the MSSC limit is subject to regulatory approval.
2. Contracted upside based on U.S. flexible generation assets with contracts expiring between 2029 and 2032; also includes uprates for various US natural gas sites including: Harquahala, La Paloma, and Rolling Hills.
3. See Non-GAAP Financial Measures and Ratios

## Page 16

1. AFFO per share is a Non-GAAP ratio. See Non-GAAP Financial Measures and Ratios.
2. 2026 base year for growth outlook through 2030.

## Page 20

1. Adjusted EBITDA is a Non-GAAP financial measure. See Non-GAAP Financial Measures and Ratios
2. Net of investment tax credits
3. Includes tax equity attributes, JV FFO adjustments, off-coal compensation, and other non-recurring items
4. Proportionately consolidated and JV sustaining capital

## Page 23

1. Adjusted EBITDA is a Non-GAAP financial measure. See Non-GAAP Financial Measures and Ratios

# Forward-looking information

Forward-looking information or statements (collectively, forward-looking information) included in this presentation are provided to inform our shareholders, potential investors and other stakeholders about management's assessment of Capital Power's future plans and operations. This forward-looking information may not be appropriate for other purposes. The forward-looking information in this presentation is generally identified by words such as will, anticipate, believe, plan, intend, target, and expect or similar words that suggest future outcomes.

Material forward-looking information in this presentation includes, among other things, information relating to:

- our priorities and long-term strategies (including our 2026 strategic priorities), which include our strategy of acquiring and optimizing existing natural gas capacity, contracting and re-contracting our existing assets, and advancing strategic renewables development,
- our 2026 targets, including capacity, U.S. capacity, and the capacity weighted average age of U.S. natural gas assets,
- our 2030 targets, including cash flow, U.S. growth, and total shareholder return,
- our focus on U.S expansion and our expectation for long-term growth and gaining access to a broader capital base,
- our 2026 guidance ranges, including sustaining capital expenditures, adjusted funds from operations (AFFO) and adjusted earnings before interest, taxes, depreciation, and amortization (EBITDA),
- future revenues, expenses, earnings, adjusted EBITDA and AFFO,
- the future pricing of electricity and market fundamentals in existing and target markets,
- various aspects around existing, planned and potential development projects and acquisitions (including Hornet Solar, Bear Branch Solar, Maple Leaf Solar, York Energy Centre and Arlington Valley). This includes expectations around timing, commercial operation, transaction close timing and receipt of required regulatory approvals, and the satisfaction of other customary closing conditions, funding, project and acquisition costs, generation capacity, costs of technologies selected, environmental and sustainability benefits, and commercial and partnership arrangements,
- the performance of future projects and the performance of such projects in comparison to the market,
- anticipated pricing trends, growth opportunities, market conditions, and future power demand in the Pennsylvania-New Jersey-Maryland (PJM) market, and
- future growth and emerging opportunities in our target markets.

Whether actual results, performance or achievements will conform to our expectations and predictions is subject to a number of known and unknown risks and uncertainties which could cause actual results and experience to differ materially from our expectations. Such material risks and uncertainties include:

- changes in electricity, natural gas and carbon prices in markets in which we operate and the use of derivatives,
- regulatory and political environments including changes to environmental, climate, financial reporting, market structure and tax legislation,
- disruptions, or price volatility within our supply chains,
- generation facility availability, wind capacity factor and performance including maintenance expenditures,
- ability to fund current and future capital and working capital needs,
- acquisitions and developments including timing and costs of regulatory approvals and construction,
- changes in market prices and the availability of fuel,
- ability to realize the anticipated benefits of acquisitions,
- limitations inherent in our review of acquired assets,
- changes in general economic and competitive conditions, including inflation and recession,
- changes in the performance and cost of technologies and the development of new technologies, new energy efficient products, services and programs, and
- the risks and uncertainties discussed under the Risks and Risk Management section in our 2025 Integrated Annual Report for the year ended December 31, 2025.

Readers are cautioned not to place undue reliance on any such forward-looking information, which speak only as of the date made and that other events or circumstances, although not listed above, could cause Capital Power's actual results to differ materially from those estimated or projected and expressed in, or implied by the forward-looking information. Capital Power does not undertake or accept any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements to reflect any change in our expectations or any change in events, conditions or circumstances on which any such statement is based, except as required by law.

# Investor Relations

**Roy Arthur**

VP, Investor Relations and Investment Partnerships

📞 1-403-736-3315

✉️ [investor@capitalpower.com](mailto:investor@capitalpower.com)



TSE: CPX



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[capitalpower.com](http://capitalpower.com)

