

# Investor Presentation

January 2026



# Our Platform

Positioned to grow and create shareholder value

**Scale<sup>1</sup>**

|                                     |  |
|-------------------------------------|--|
| ~\$ <b>16</b> B<br>Enterprise Value | ~\$ <b>10</b> B<br>Market Capitalization |
|-------------------------------------|--|

Investment Grade BBB- / BBB (low)<sup>2</sup>

**Stability**

|   |   |
|---|---|
| ~ <b>90</b> %<br>A-rated PPA Counterparties | ~ <b>75</b> % <sup>3</sup><br>Long-Term Contracted Adj. EBITDA <sup>5</sup> |
|---|---|

High Quality Cash Flows

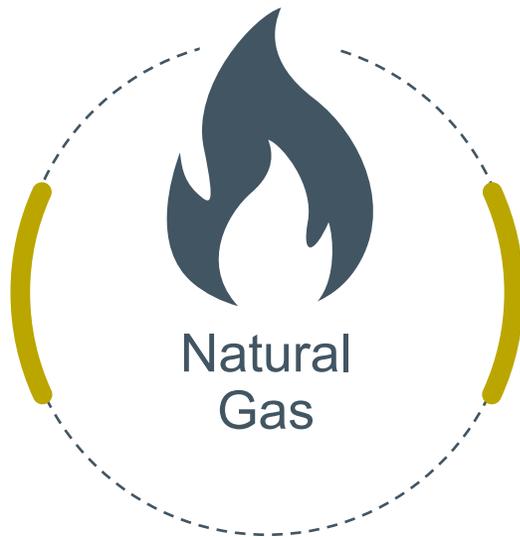
**Cumulative Growth and Capacity**

|   |   |
|---|---|
| ~\$ <b>8.5</b> B <sup>4</sup><br>Invested (M&A) | <b>12</b> GW<br>~90% Natural Gas<br>~60% U.S. |
|---|---|

Diverse fleet across 5 key North American markets

# Our Business

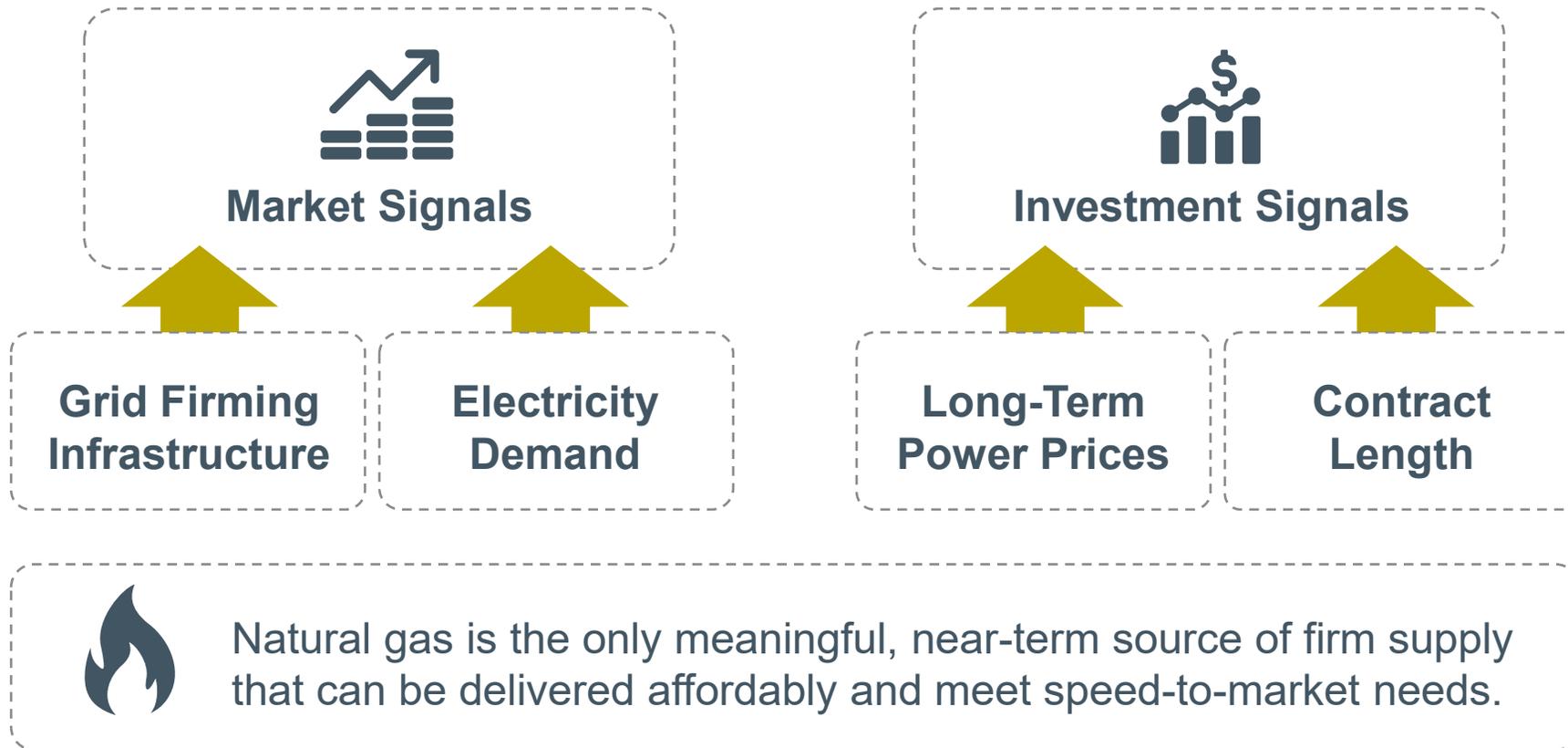
North America's 5<sup>th</sup> Largest  
Independent Gas Power Producer



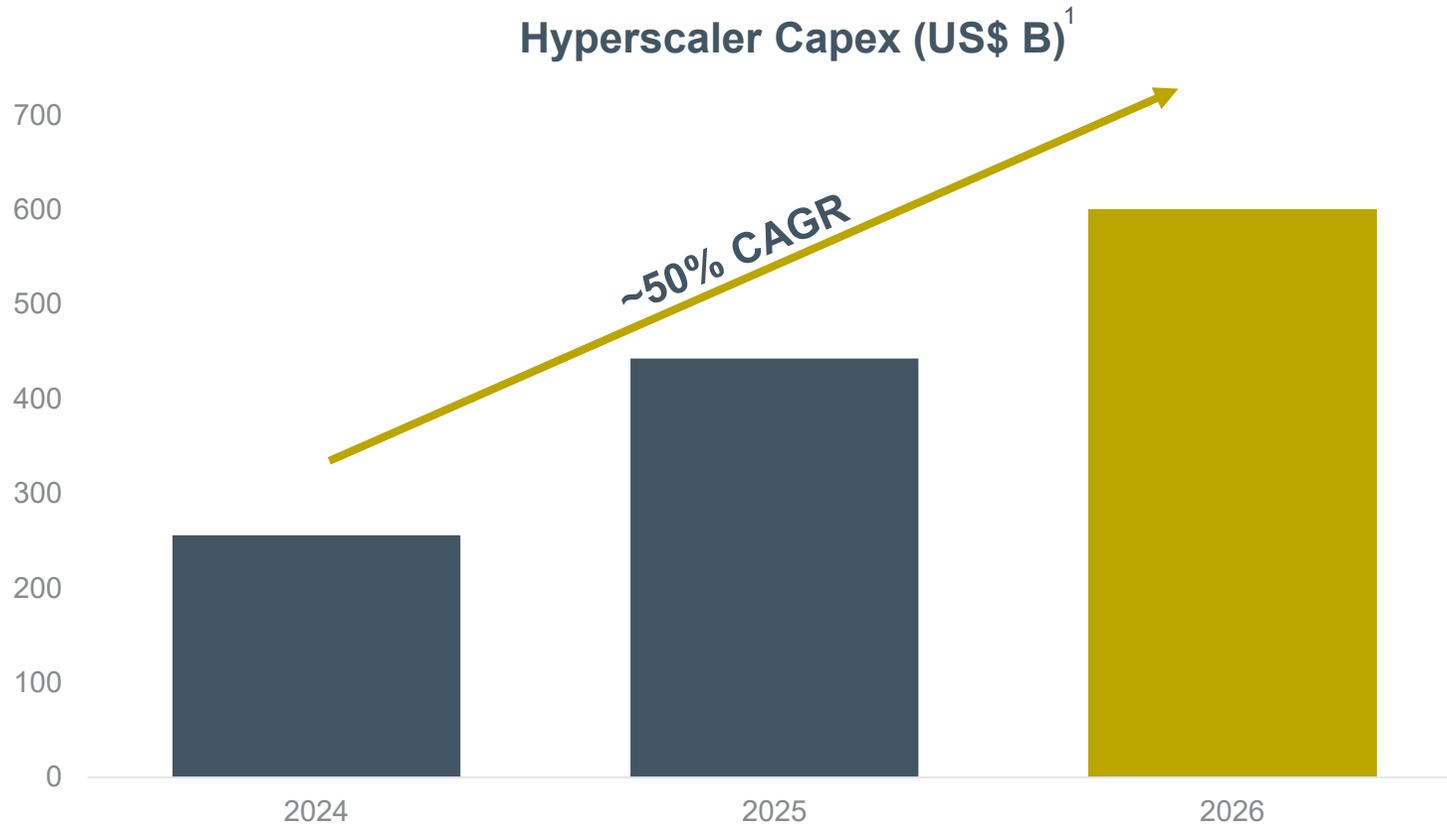
# The Natural Gas Expansion Era



# We Need More Firm Power



# U.S. AI Infrastructure Growth



### U.S. Data Centre Power Demand<sup>2</sup>

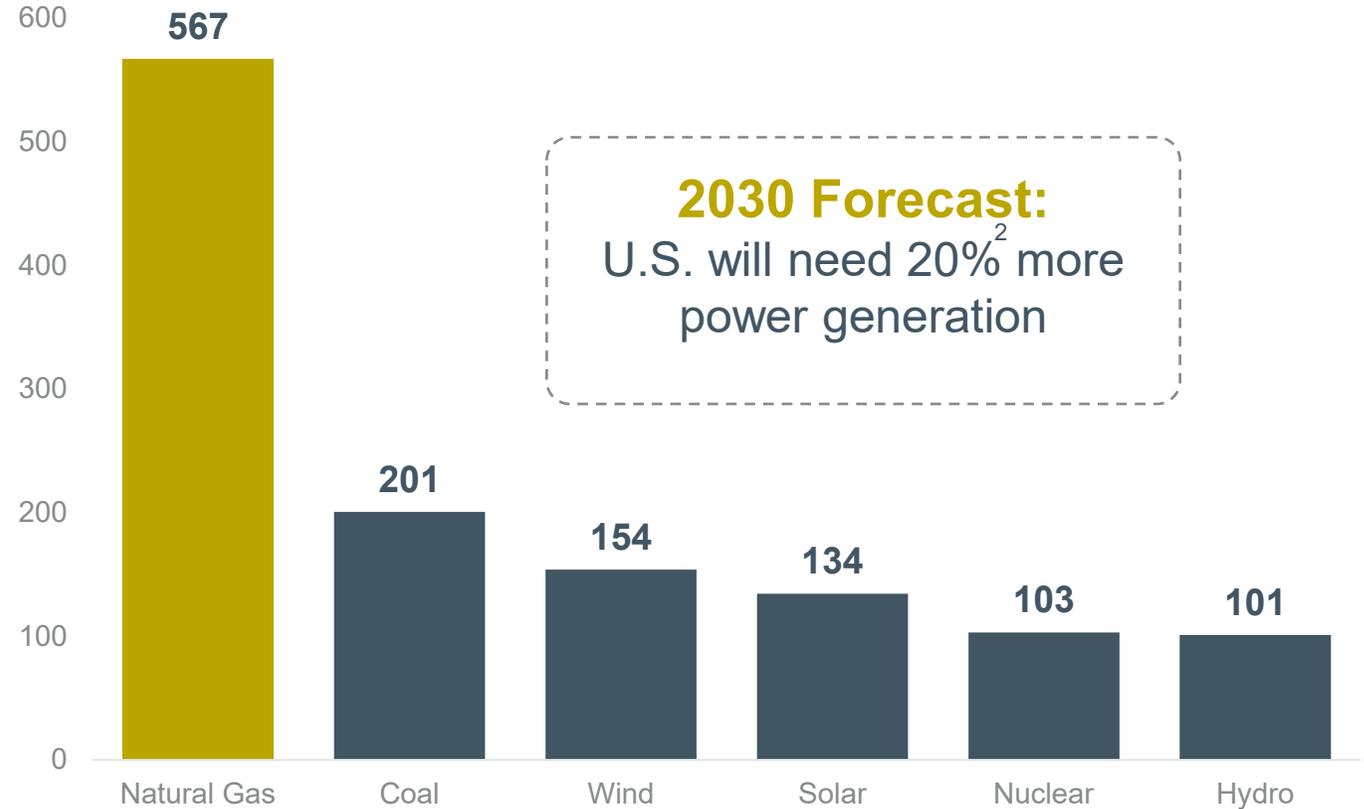
**~100 GW**  
2025 - 2030

**~17% CAGR**  
2025 - 2030

# Natural Gas is the Answer

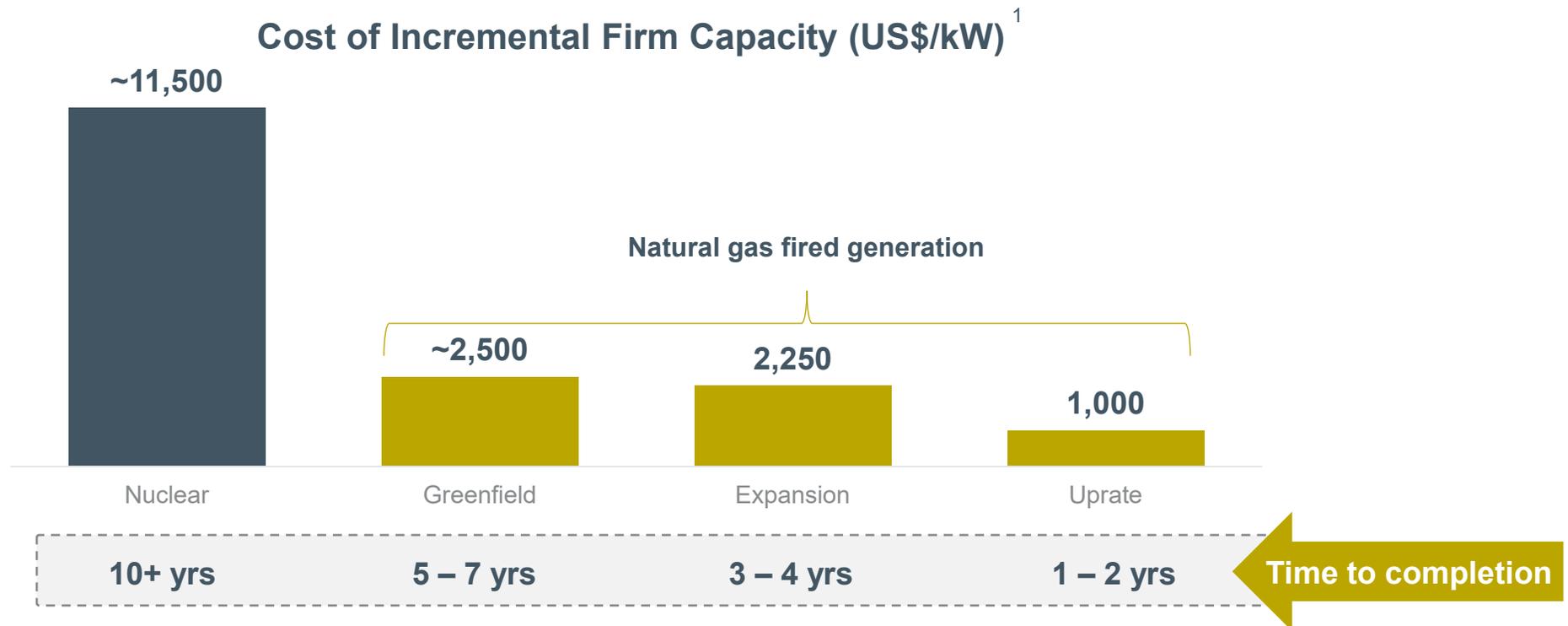
Largest source of US  
power generation today  
and tomorrow

Current U.S. Power Capacity (GW)<sup>1</sup>



# Natural Gas is the Answer

Faster speed to market, lowest cost to consumers



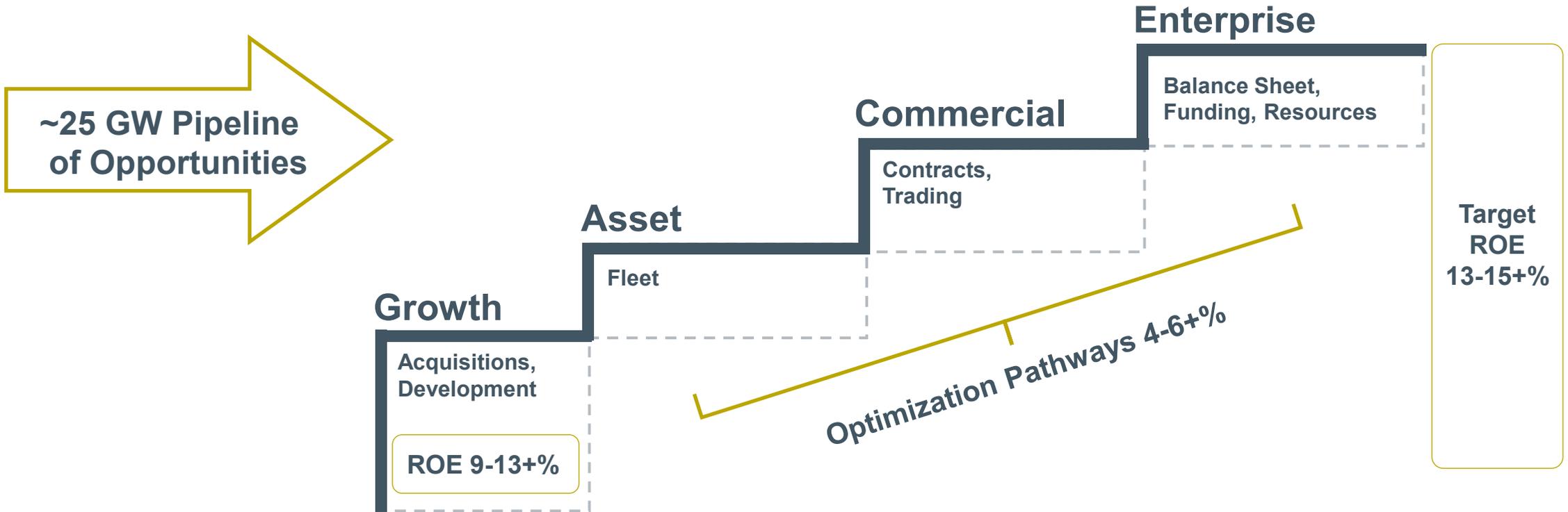
# Our Strategy

Acquire to grow, optimize to add value



# Our Strategy

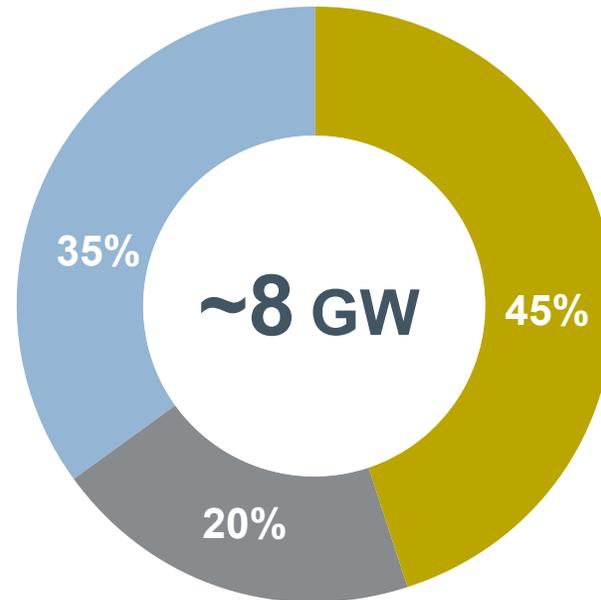
- Acquire to grow
- Optimize to add value



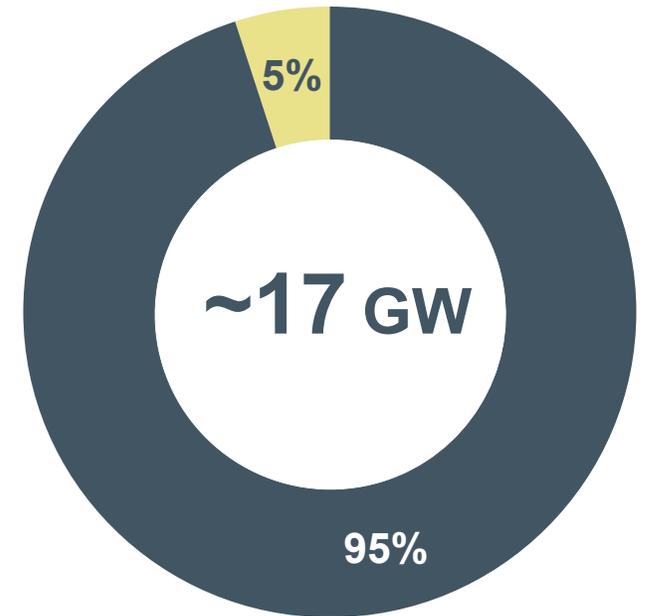
# ~25 GW Pipeline

We have a deep pipeline with a proven ability to convert

Fleet Optimization



M&A + Development



- Gas Fleet Optimization
- Co-located Batteries
- Low Carbon Solutions (2035+)
- Greenfield
- M&A

# Our 2030 Targets<sup>1</sup> Growing MWs and Margin

**8-10%**  
Cash Flow

AFFO<sup>2</sup>/Share  
Growth CAGR

**~50%**  
U.S. Growth

Additional Owned U.S.  
Capacity of 3.5 GW

**13-15%**  
TSR

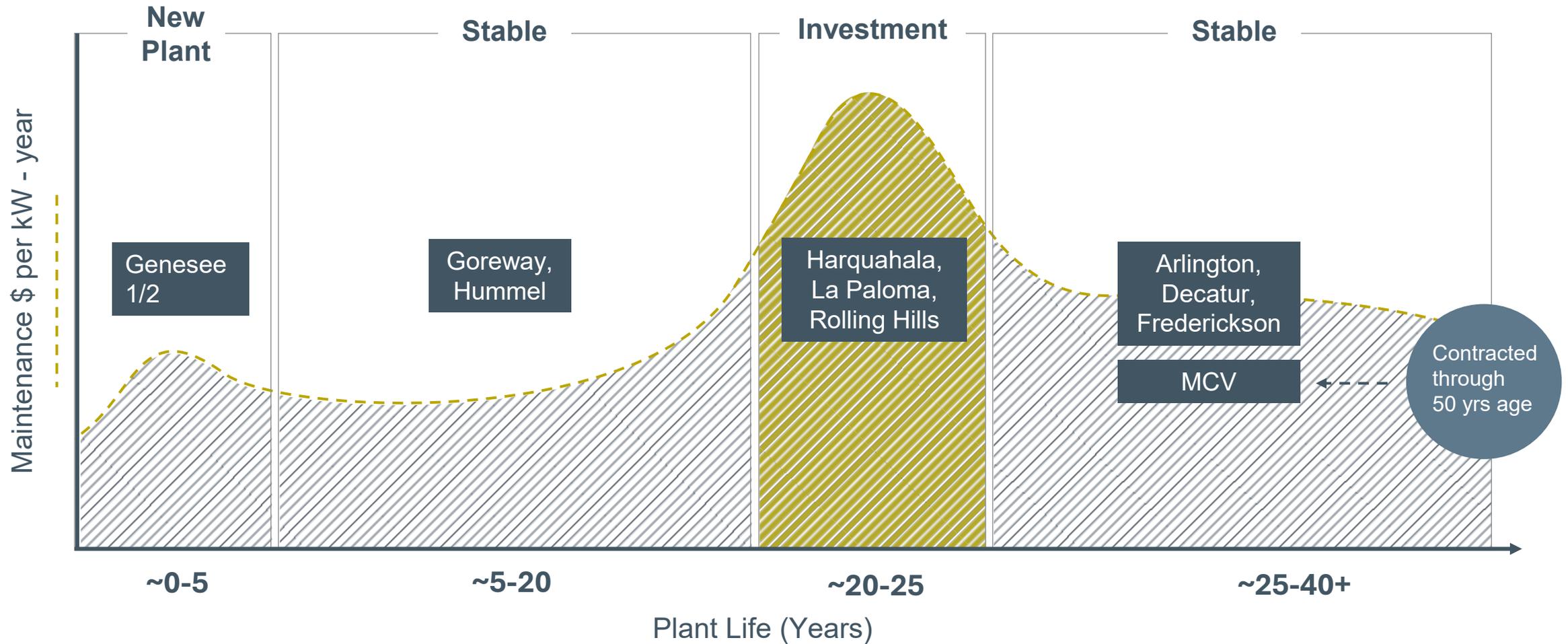
+100bps from  
2024 Investor Day

# Operational Discipline is our Edge

Positioned to optimize natural gas assets



# Delivering Reliability and Extending Life



# Optimization Delivered

Methodically add value to our sites project after project

## Repower



## Battery Storage



## Expansion



## Upgrades

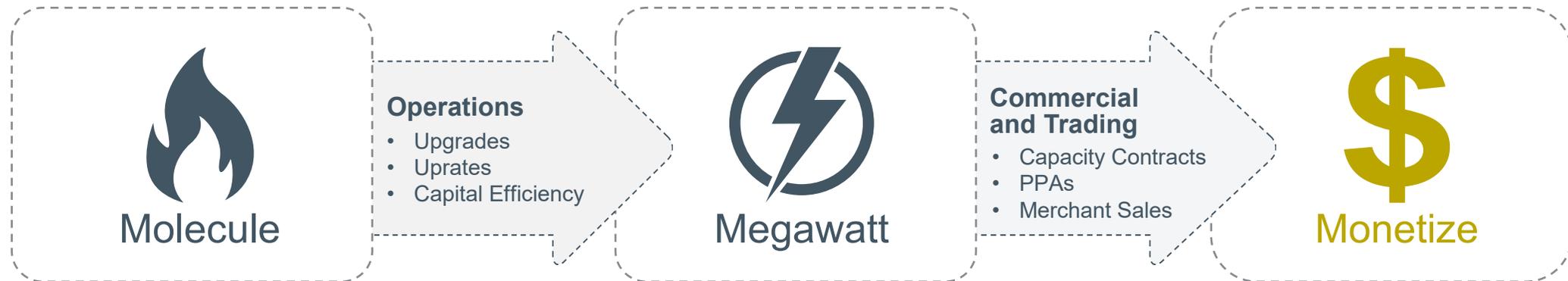


## Life Extension



# The Power Value Chain

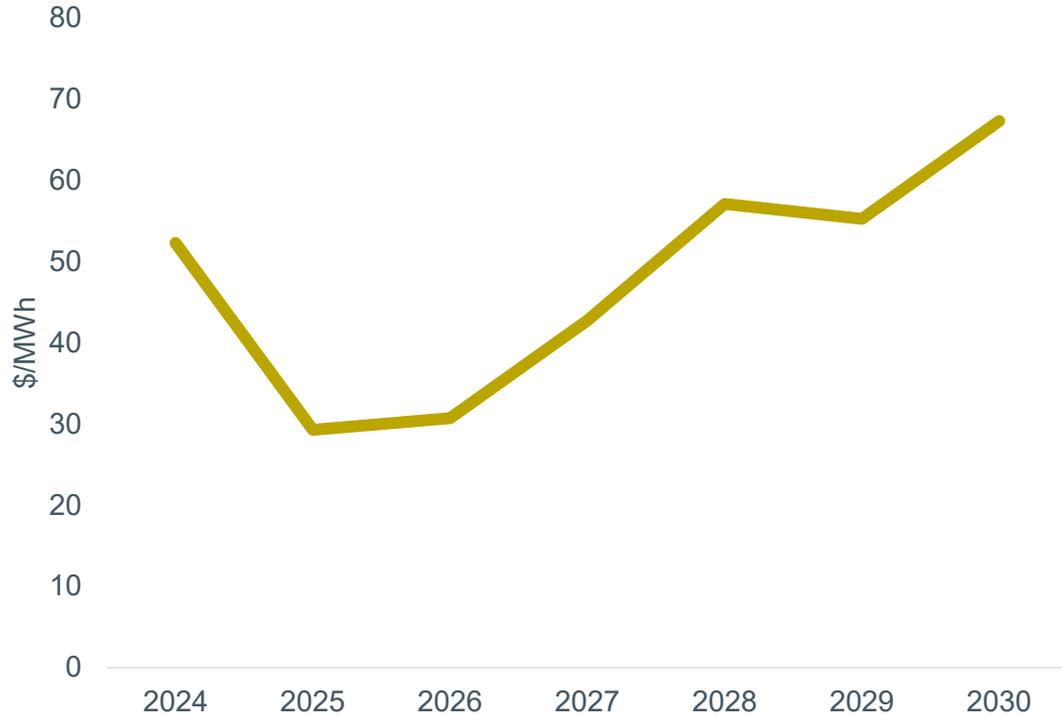
We acquire molecules of natural gas. We convert them into megawatts. We monetize the produced electricity.



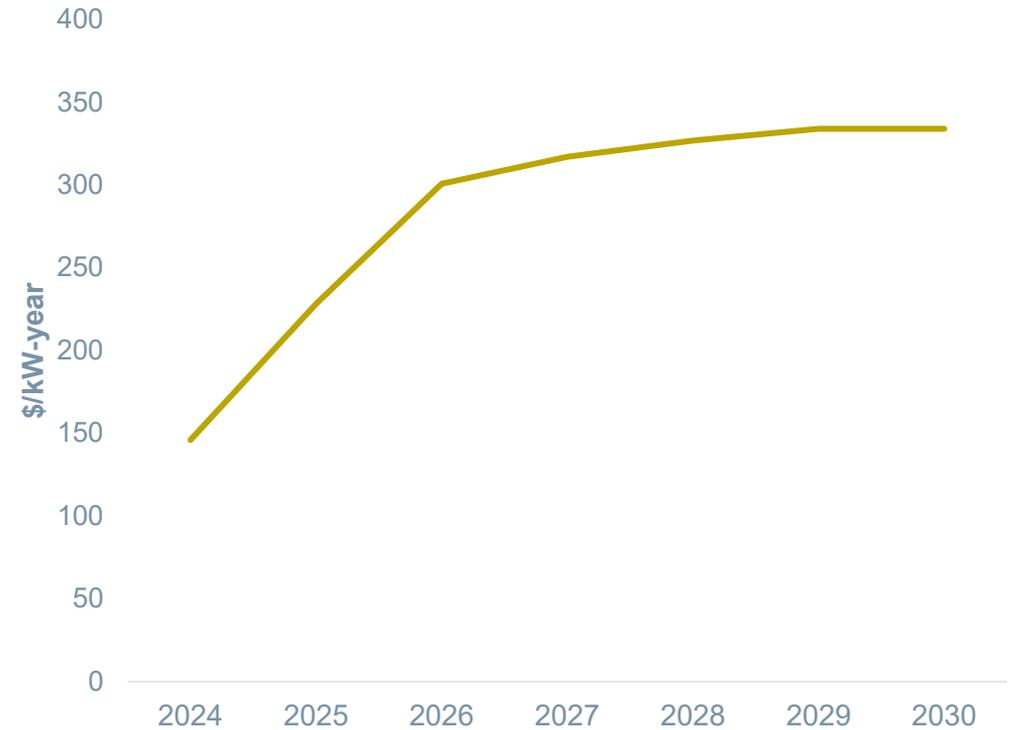
# Value of Reliable MWs is Increasing

## Gas capacity is valuable in our markets

Alberta Clean Spark Spread <sup>1</sup>



PJM Clean Spark Spread + Capacity Value <sup>1</sup>



# Managing Risk through Trading

Hedging programs balance  
merchant upside with cash  
flow stability

**6**

**Merchant Facilities**

**3**

**Commodities**

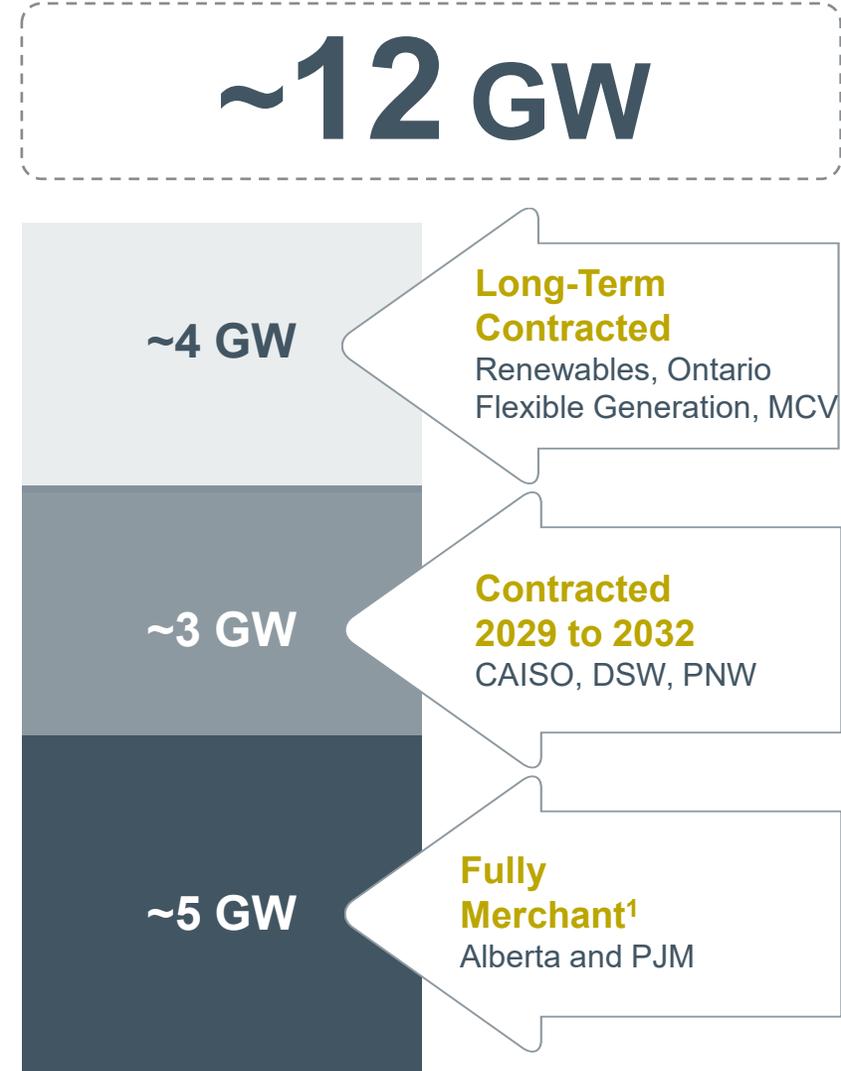
Gas, Power, Environmental Credits

**5**

**Trading Markets**

AB, ON, PJM, MISO, WECC

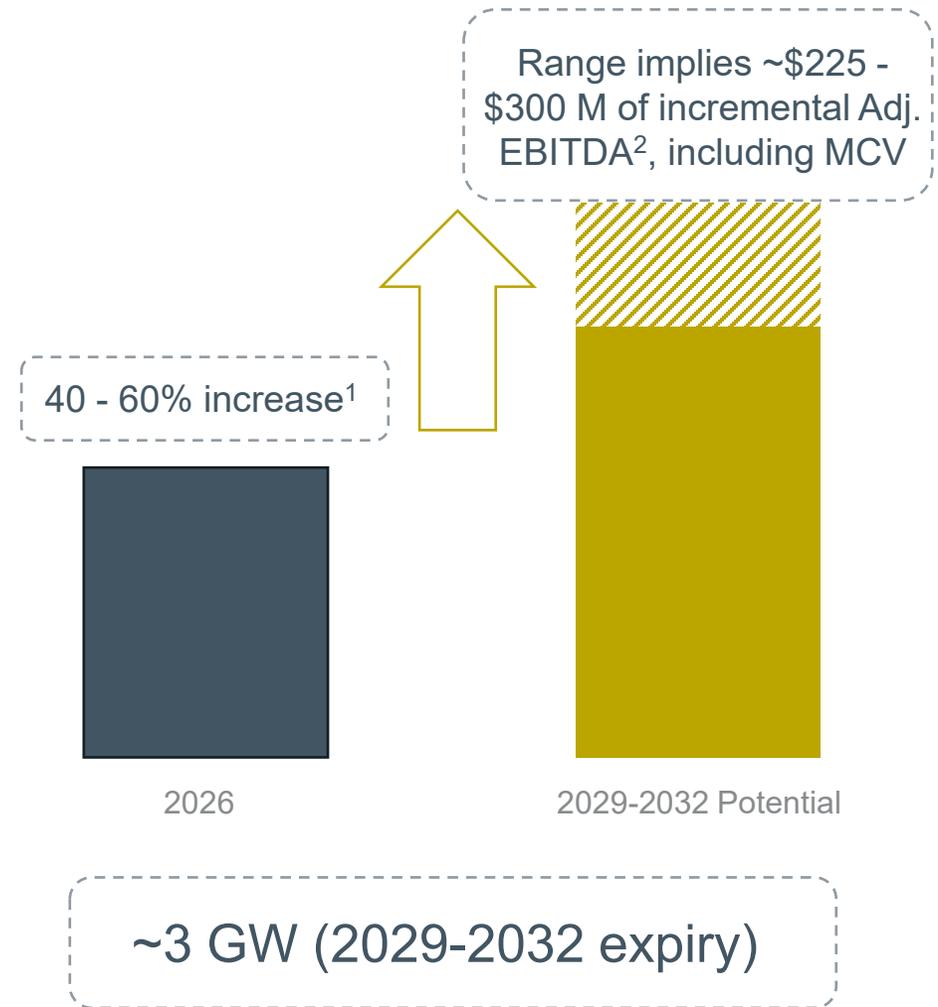
# Significant Opportunity to Contract Assets



# Contracting

- Earlier Engagement
- Higher Prices
- Longer Duration

## U.S. Contracted Portfolio Adj. EBITDA<sup>2</sup> (\$M)



# Balanced Energy Solutions

Creating bespoke outcomes for hyperscalers and other data centres

 Reliable power, fast deployment

 Essential infrastructure

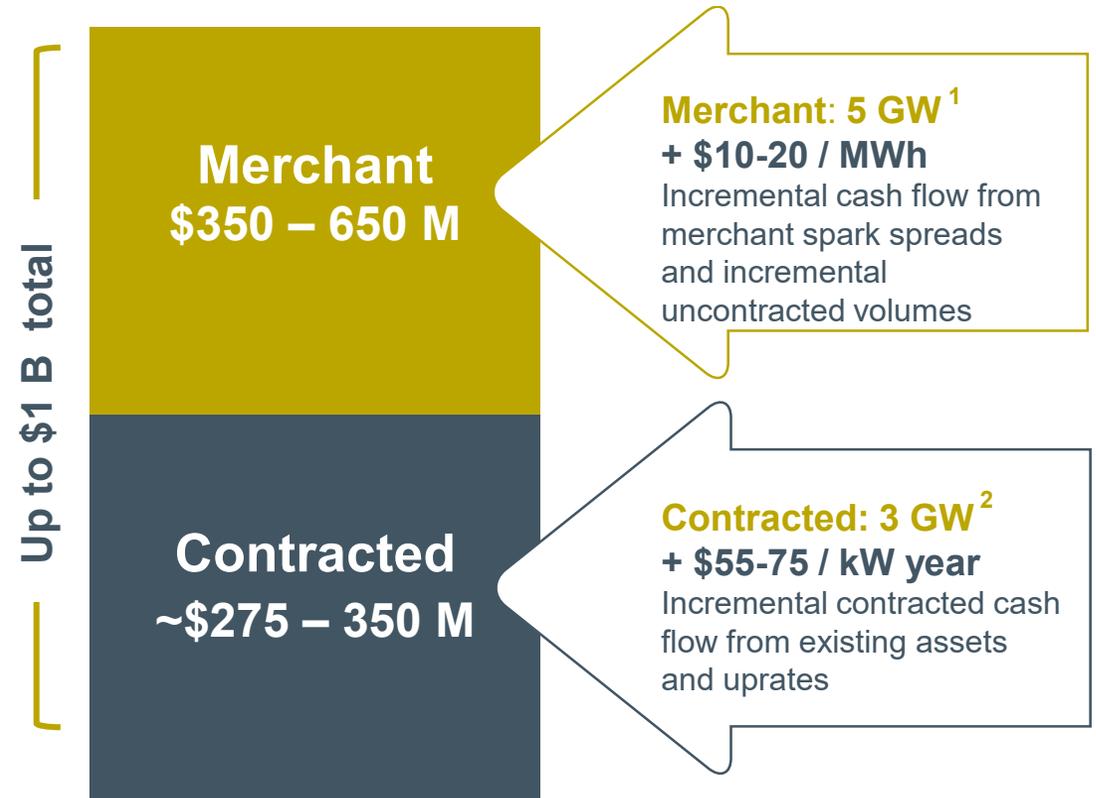
 Strategic locations with available land

 Future ready sustainability and compliance

# \$1 B Opportunity

- Existing capacity de-risks long-term growth
- Significant upside with minimal capital

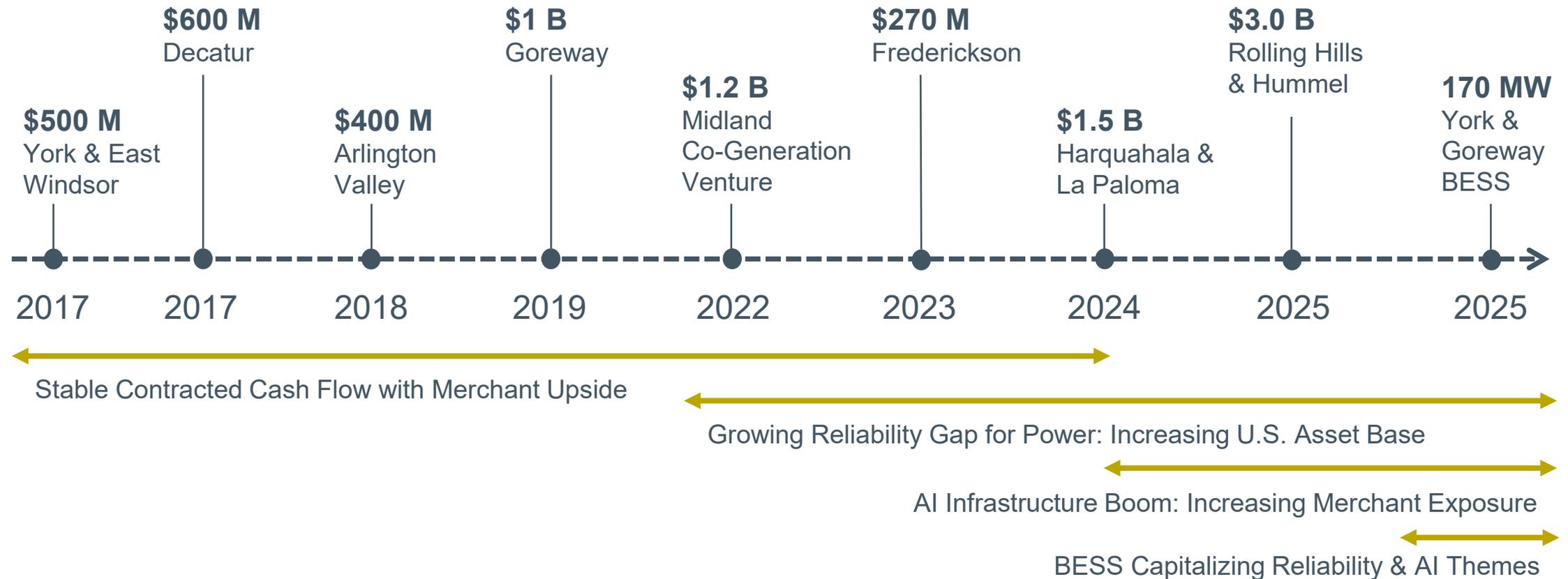
## Incremental Adj. EBITDA<sup>3</sup> Potential (\$M)





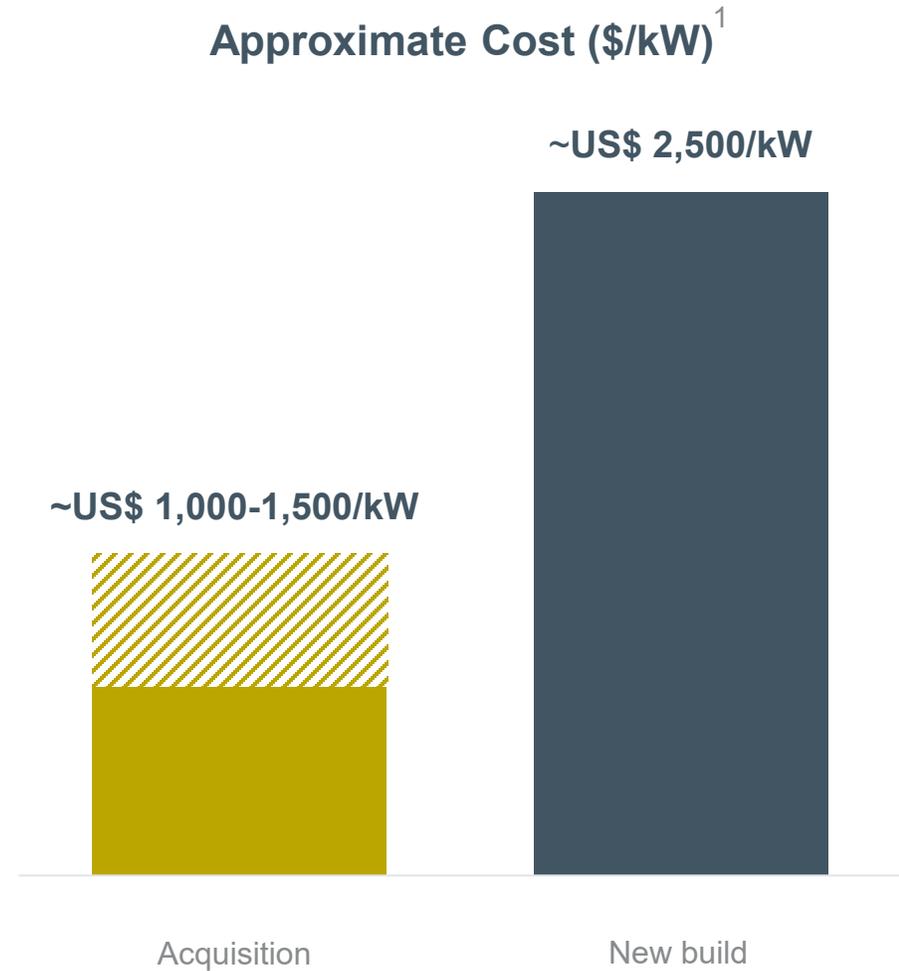
# Well Positioned for Long-Term Growth

# We Continue to Grow and Invest Ahead of Key Themes



# Why Buy Gas Assets?

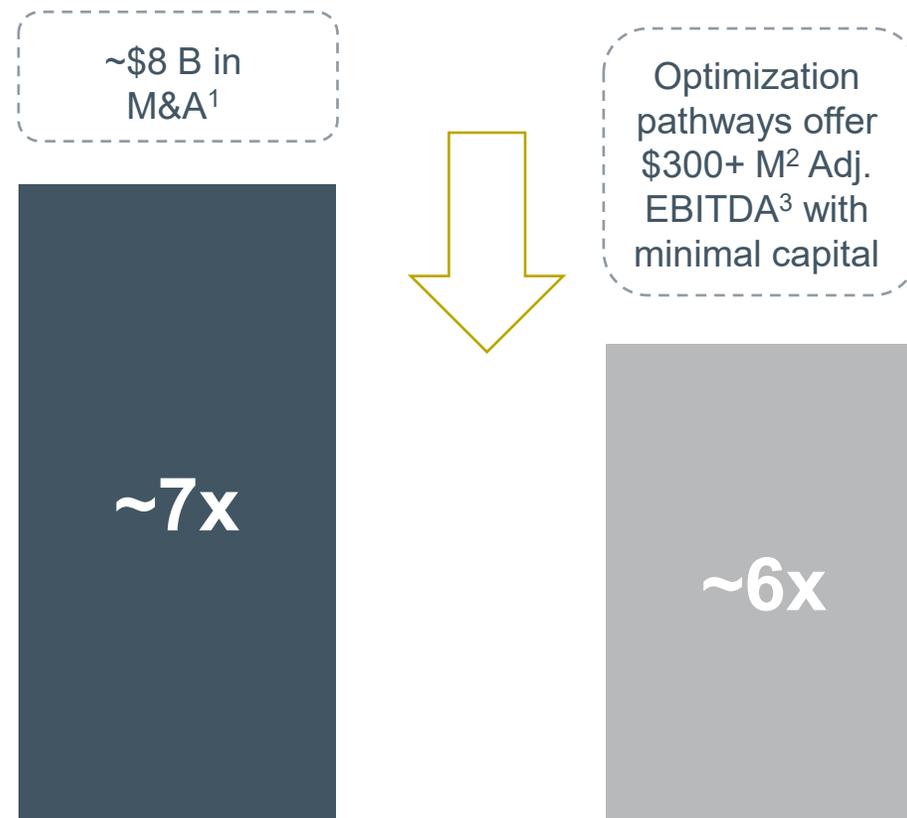
Faster growth with superior returns to new builds



# Acquisitions Are Just the Start

Optimization significantly enhances value

## Adjusted EBITDA<sup>3</sup> Multiples



# Investment Partnership MOU with Apollo Funds

Up to US\$3 Billion to Pursue US Merchant Natural  
Gas Assets

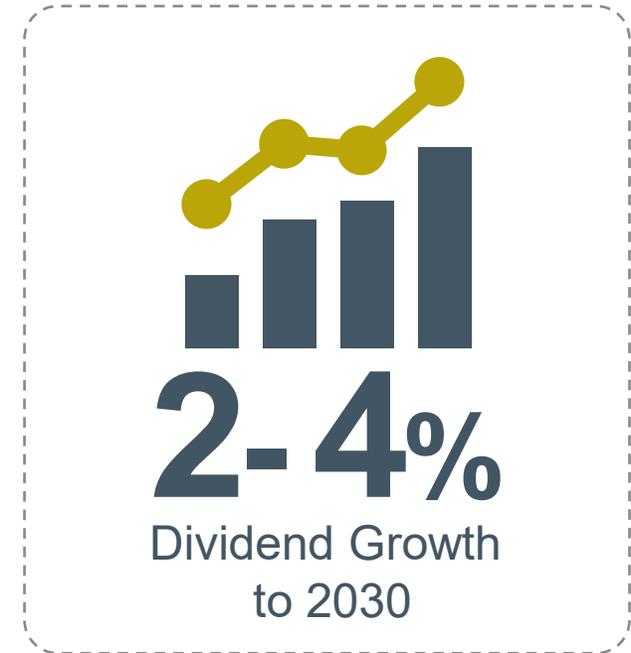
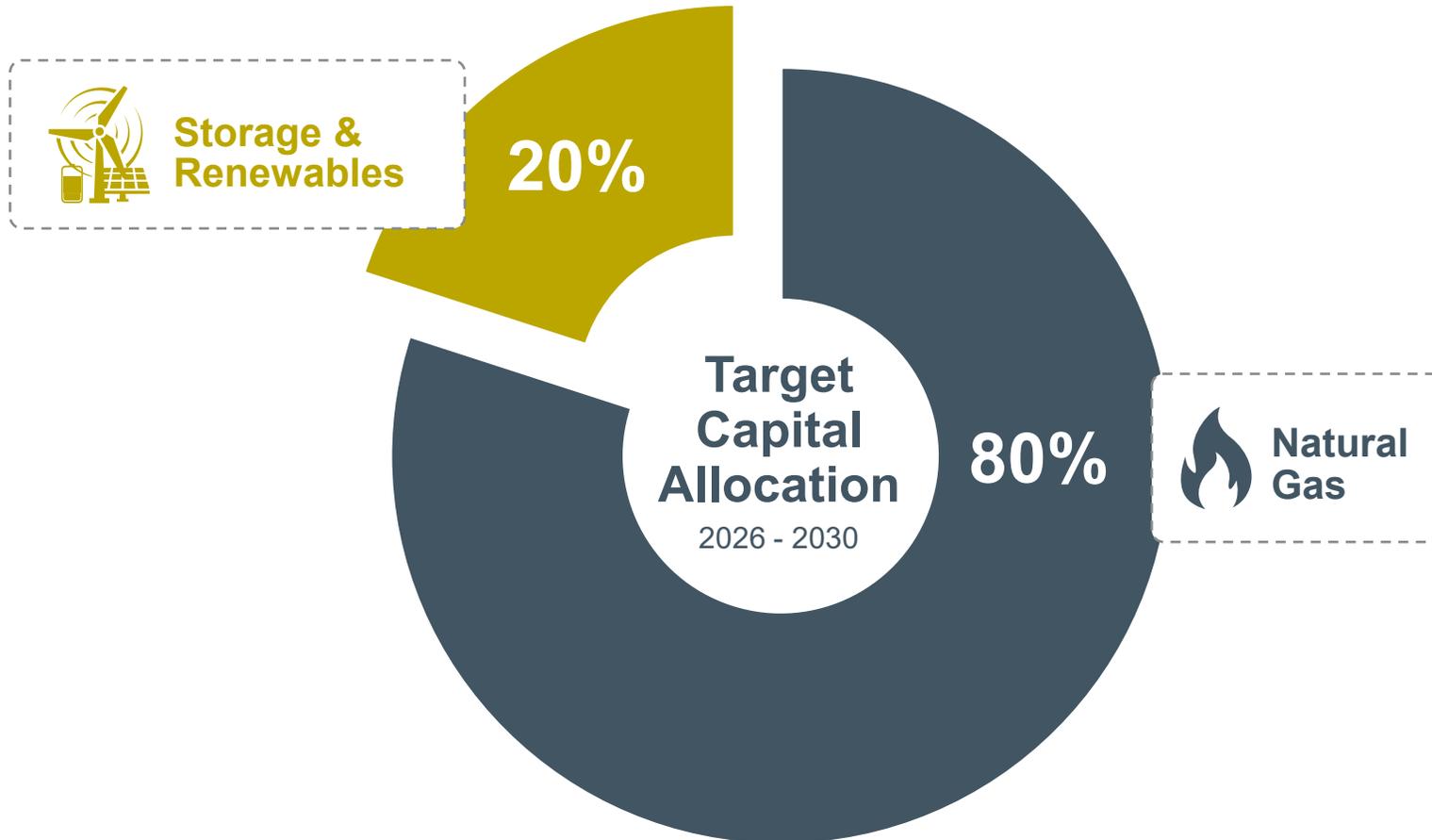
- ✓ 25%+ Ownership Interest; up to US\$750 M Commitment
- ✓ Asset Management and Performance Fees
- ✓ Operatorship
- ✓ Expands M&A
- ✓ Accelerates U.S. Merchant Thermal Growth
- ✓ Enhances Accretion and Preserves Balance Sheet Strength

# A Proven, Return-driven Financial Model



# Disciplined Capital Allocation

## 13-15% Total Shareholder Return Target



30-50% Target Payout Ratio

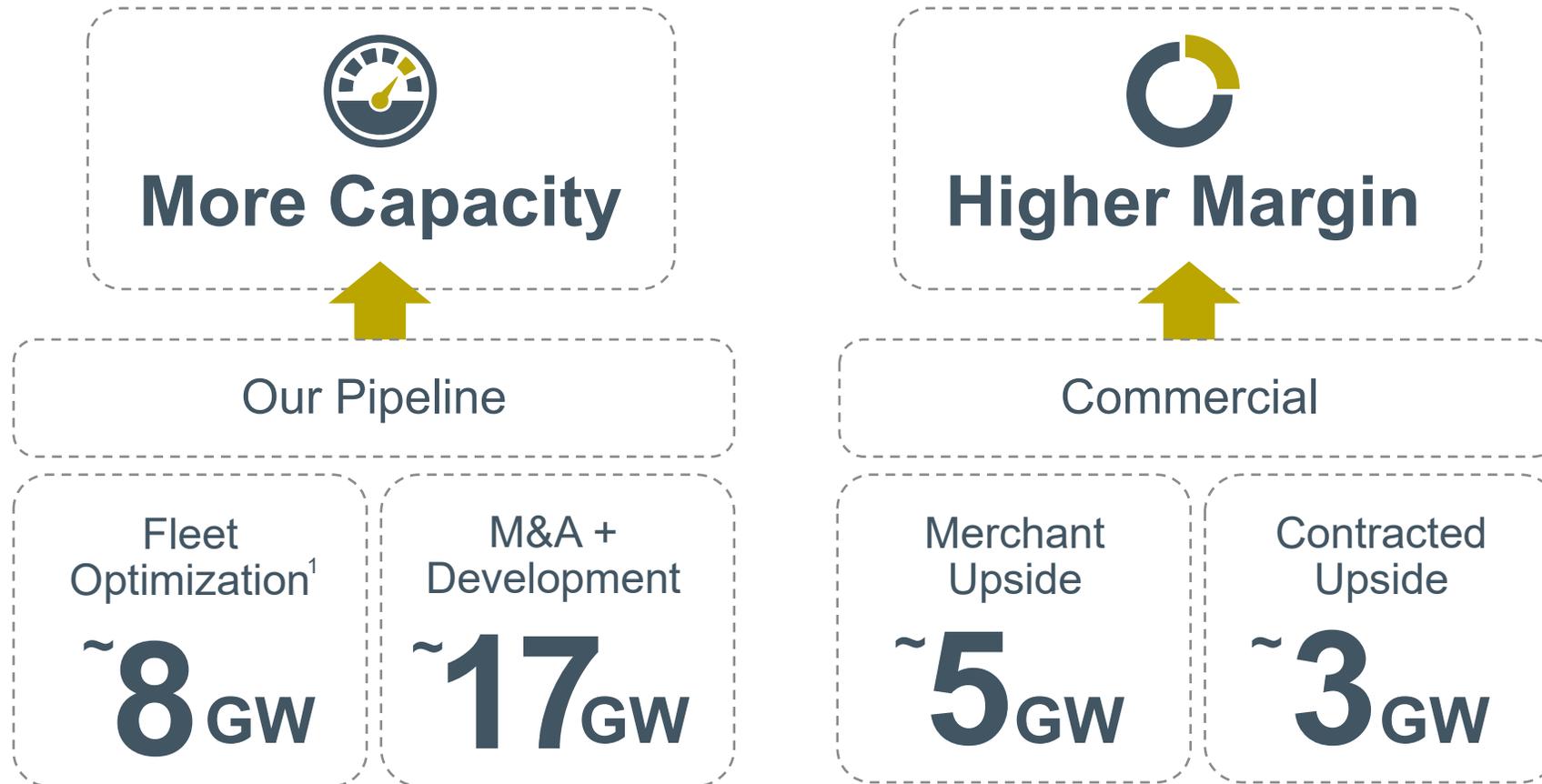
# 2026 Guidance Summary (\$M)

Reaffirming 2025 and introducing 2026 guidance ranges<sup>1</sup>



2026 dividend growth rate: 2%

# Capital Power's Per Share Growth





# CPX Value Proposition

# We are Positioned to Deliver Long-Term Reliable Growth

- North America needs more reliable power.
- Additional natural gas generation is required.
- Capital Power has a proven and scalable platform.
- We have relentless execution and long-term reliable growth.

# Cautionary statement

Certain information in this presentation and responses to questions contain forward-looking information within the meaning of Canadian securities law. Actual results could differ materially from conclusions, forecasts or projections in the forward-looking information as a result of certain material factors or assumptions that were applied in drawing conclusions or making forecasts or projections as reflected in the forward-looking information.

Additional information about the material factors and risks that could cause actual results to differ materially from the conclusions, forecasts or projections in the forward-looking information and the material factors or assumptions that were applied in drawing a conclusion or making a forecast or projection as reflected in the forward-looking information are disclosed on slides 78 and 79 of this presentation and in the Company's third quarter Management's Discussion and Analysis (MD&A) prepared as of October 29, 2025, which is available under the Company's profile on SEDAR+ at [sedarplus.ca](https://sedarplus.ca) and on the Company's website at [capitalpower.com](https://capitalpower.com).

Unless otherwise indicated, the information contained in this presentation is as of December 10, 2025, and is subject to change and will not be updated or revised.

# Non-GAAP financial measures and ratios

Capital Power uses (i) earnings before, income tax expense, depreciation and amortization, net finance expense, foreign exchange gains or losses, gains or losses on disposals and other transactions, unrealized changes in fair value of commodity derivatives and emission credits, other expenses from the Company's joint venture interests, acquisition and integration costs, and other items that are not reflective of the Company's facility operating performance (adjusted EBITDA), and (ii) AFFO as specified financial measures. Adjusted EBITDA and AFFO are both non-GAAP financial measures.

Capital Power also uses AFFO per share as a specified performance measure. This measure is a non-GAAP ratio determined by applying AFFO to the weighted average number of common shares used in the calculation of basic and diluted earnings per share.

These terms are not defined financial measures according to GAAP and do not have standardized meanings prescribed by GAAP and, therefore, are unlikely to be comparable to similar measures used by other enterprises. These measures should not be considered alternatives to net income, net income attributable to shareholders of Capital Power, net cash flows from operating activities or other measures of financial performance calculated in accordance with GAAP. Rather, these measures are provided to complement GAAP measures in the analysis of the Company's results of operations from management's perspective.

Reconciliations of these non-GAAP financial measures are disclosed in the Company's Management's Discussion and Analysis (MD&A) prepared as of October 29, 2025, for the third quarter of 2025, which is available under the Company's profile on SEDAR+ at [sedarplus.ca](https://sedarplus.ca) and on the Company's website at [capitalpower.com](https://capitalpower.com).

# Forward-looking information

This presentation and responses to questions contains forward-looking information or statements (collectively, forward-looking information) to inform the Company's shareholders and potential investors about management's assessment of Capital Power's future plans and operations. This information may not be appropriate for other purposes. The forward-looking information in this presentation is generally identified by words such as will, anticipate, believe, plan, intend, target, and expect or similar words that suggest future outcomes or statements regarding an outlook.

Material forward-looking information in this presentation includes, but is not limited to, expectations regarding:

- the outcomes resulting from the memorandum of understanding (MOU) with Apollo Global Management (Apollo Funds);
- the outcomes resulting from the MOU with the data centre developer;
- the Company's priorities, platform, and future growth strategies;
- the Company's 2030 targets, including U.S. capacity, total shareholder return, AFFO per-share growth, and dividend growth;
- the Company's target return on equity, target capital allocation for 2026-2030 and the target payout ratio;
- the anticipated benefits, outcomes, projected timing, and terms of strategic agreements;
- power requirements and demand (including those associated with AI and data centres), future growth, and emerging opportunities in the Company's target markets, including those related to natural gas, battery energy storage systems, and site optimization potential;

- cost of incremental capacity and market fundamentals in existing and target markets;
- the ability to capitalize on the Company's growth plans, including contracting existing and prospective assets and the impact thereof, expansion and optimization of its fleet and the impact thereof, the size and advance of its development, optimization, contracting and M&A pipelines, including opportunities for expansions, co-located battery projects, repowering initiatives, and CCS opportunities;
- electricity market trends, including forecasted clean spark spreads in Alberta and PJM;
- various aspects of commercial and partnership arrangements; and
- the Company's 2025 and 2026 financial guidance, including expected Adjusted EBITDA, AFFO, sustaining capital expenditures, and annual dividend growth.

These statements are based on certain assumptions and analyses made by the Company in light of its experience and perception of historical trends, current conditions, expected future developments, and other factors it believes are appropriate. The material factors and assumptions used to develop the forward-looking information relate to:

- electricity, other energy and carbon prices;
- the Company's performance;
- the Company's business prospects and opportunities including expected growth and capital projects;
- the status and impact of policy, legislation and regulations;
- effective tax rates;
- the development and performance of technology; and
- foreign exchange rates.

# Forward-looking information continued

Whether actual results, performance or achievements will conform to the Company's expectations and predictions is subject to a number of known and unknown risks and uncertainties which could cause actual results and experience to differ materially from the Company's expectations. Such material risks and uncertainties are:

- identifying and completing acquisitions contemplated by the MOU with the Apollo Funds, and the timing thereof, and completing documentation with the Apollo Funds in respect of the contemplated investment partnership;
- completing documentation with the data centre developer in respect of the energy supply agreement (ESA), and the data centre developer's development and completion of a data centre contemplated in any ESA;
- changes in electricity, natural gas and carbon prices in markets in which the Company operates;
- changes in energy commodity market prices and the use of derivatives;
- regulatory and political environments including changes to environmental, climate, financial reporting, market structure, tax legislation, and U.S. trade and tariff policy;
- disruptions, or price volatility within the Company's supply chains;
- generation facility availability, wind capacity factor and performance including maintenance expenditures;
- ability to fund current and future capital and working capital needs, including in respect of the funding commitments under the funding commitments with Apollo Funds;
- acquisitions and developments including timing and costs of regulatory approvals and construction;

- changes in the availability of fuel;
- ability to realize the anticipated benefits of acquisitions;
- limitations inherent in the Company's review of acquired assets;
- changes in general economic and competitive conditions, including inflation and recession;
- changes in the performance and cost of technologies and the development of new technologies, new energy efficient products, services and programs;
- completion rates of hyperscale and colocation facilities, including operating and under-construction sites; and
- the timing and realization of embedded site optimization, asset contracting, and the development and M&A pipelines.

For further discussion on risks, assumptions, and uncertainties that could cause actual results to differ from anticipated results, refer to the "Risks and Risk Management" section of the Company's 2024 Integrated Annual Report, prepared as of February 25, 2025 and to the risks, assumptions, and uncertainties described in other documents filed by Capital Power with the Canadian securities regulators from time to time which are available on SEDAR+ at [sedarplus.ca](https://www.sedarplus.ca).

Readers are cautioned not to place undue reliance on any such forward-looking information, which speak only as of the date made and that other events or circumstances, although not listed above, could cause Capital Power's actual results to differ materially from those estimated or projected and expressed in, or implied by the forward-looking information. Capital Power does not undertake or accept any obligation or undertaking to release publicly any updates or revisions to any forward-looking information to reflect any change in the Company's expectations or any change in events, conditions or circumstances on which any such statement is based, except as required by law.

# Investor Relations

**Roy Arthur**

VP, Investor Relations and Investment Partnerships

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TSE: CPX



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[capitalpower.com](http://capitalpower.com)



# End Notes

## Page 2

1. As of December 5, 2025
2. Investment Grade Credit Ratings – S&P (BBB-), Fitch (BBB-) and DBRS (BBB low)
3. Inclusive of long-term hedges
4. Over the last 10 years.
5. See Non-GAAP Financial Measures and Ratios

## Page 6

1. Credit insights (Fitch Solutions)
2. Citi data center power play estimate; “the chips have to go somewhere”

## Page 7

1. American public power association
2. Source S&P Global Commodity Insights, from 2024 to 2030

## Page 8

1. Nuclear cost of incremental generation based on Lazard LCOE report. Natural gas fired generation incremental capacity based on average internal estimates.

## Page 12

1. 2026 base year for growth outlook through 2030.
2. See Non-GAAP Financial Measures and Ratios

## Page 17

1. Assumes 7 MMBtu/MWh heat rate. Based on : S&P Capital IQ Pro data and internal forecasts.

## Page 20

1. Range reflects a 40 – 60% illustrative increase in annual capacity payments for Arlington Valley, Decatur, Frederickson, Harquahala, and La Paloma. MCV added at actual agreed terms previously disclosed (~85% increase in capacity payments reflecting incremental US \$50M, net to Capital Power).
2. See Non-GAAP Financial Measures and Ratios

## Page 22

1. Merchant range reflects US\$5 – 10/ MWh for PJM assets (Rolling Hills and Hummel at 85% and 30% capacity factor, respectively). For Alberta merchant upside potential reflects incremental \$10 – 20/ MWh with 466MW of capacity (current MSSC limit) plus up to 100MW of additional capacity above the MSSC for Genesee 1 and 2 at 85% capacity factor. Incremental capacity at Genesee above the MSSC limit is subject to regulatory approval.
2. Contracted upside based on U.S. flexible generation assets with contracts expiring between 2029 and 2032; also includes uprates for various US natural gas sites including: Arlington Valley, Harquahala, La Paloma, and Rolling Hills.
3. See Non-GAAP Financial Measures and Ratios

## Page 30

1. See Non-GAAP Financial Measures and Ratios

## Page 31

1. Include uprates and other low capital intensity optimization, significant expansions, batteries collocated at existing sites, repower projects and CCS opportunities